

**Table 4.17: Complete Results of the Baseline 3 Model for Inefficient Divisions for Year 2011**

		Actual values						Target values					
Div	DEA Score (%)	DUI	DIS	RES	SPD	OTHER	Hours	DUI	DIS	RES	SPD	OTHER	Hours
A	90.8	3.5	0.2	8.6	29.2	1.8	9537.8	3.9	0.4	26.6	39.4	2.9	11244.5
E	97.3	3.1	0.3	13.3	16.6	2.4	8656	5.5	0.9	23.9	32.9	3.8	8889.4
G	96.6	1.4	0	14	86.1	2.2	8438	6.7	0.3	34.6	134.6	4.1	8730.8
M	90.2	4.1	0.5	32.0	34.2	1.6	10466.6	6.1	0.5	35.5	102.2	3.5	11596.4
P	80.3	4.6	0.3	32.2	19.8	2.9	8470.5	8.9	1.1	40.1	119.4	4.6	10544.8

	Peers and their Weights									
Div	Peer 1	Weight 1 (%)	Peer 2	Weight 2 (%)	Peer 3	Weight 3 (%)	Peer 4	Weight 4 (%)	Peer 5	Weight 5 (%)
A	B	76.6	D	6.1	H	17.3				
E	D	78	H	7.9	J	4.3	L	9.8		
G	N	28.6	Q	33.8	T	37.6				
M	B	25.7	C	2.3	J	27.6	N	20.9	T	23.5
P	D	1.4	H	42.9	K	20.2	N	6.3	T	29.2

**Table 4.18: Complete Results of the Baseline 3 Model for Inefficient Divisions for year 2012**

		Actual values						Target values					
Div	DEA Score (%)	DUI	DIS	RES	SPD	OTHER	Hours	DUI	DIS	RES	SPD	OTHER	Hours
A	99.5	3.7	0.4	15.7	23.9	2.0	9943.0	4.2	1.2	25.9	43.1	2.5	9984.2
C	99.4	2.9	1.3	10.2	34.4	2.1	10407.7	3.0	3.8	34.7	69.3	3.3	10470.1
E	95.6	3.4	1.6	15.8	26.1	2.8	8657.5	4.4	2.4	31.4	55.0	3.3	9055.7
G	94.7	2.7	0.3	17.0	109.7	2.5	7998.5	4.6	1.9	29.8	115.7	3.4	8441.7
M	88.0	4.3	1.2	24.8	43.3	2.5	10298.8	4.9	1.9	43.3	118.4	2.9	11692.5

	Peers and their Weights							
Div	Peer 1	Weight 1 (%)	Peer 2	Weight 2 (%)	Peer 3	Weight 3 (%)	Peer 4	Weight 4 (%)
A	B	80.4	H	7	J	12.6		
C	D	15.4	K	29.5	N	55.1		
E	B	4.9	D	79.1	H	10.6	J	5.4
G	K	12.6	N	5.5	Q	64.4	T	17.5
M	I	32.3	J	40.7	K	15.7	T	11.3